

SAIDIA



Annual Report 2014 - 2016

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In particular we would like to thank:

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- AMREF Health Kenya again for the partnership in the IMARISHA project funded by USAID using PEPFAR funding for HIV-related support services in northern Kenya
- Individuals from all over the world who have supported our activities
- Our international fundraising branches: SAIDIA UK and SAIDIA USA

SAIDIA also thanks for their photos the following: Karen Ballard, Mary Anne Fitzgerald and Meredith Preston-McGhie; and thanks to Sakura Endo for the layout / design services for this report.

Partners

SAIDIA believes in partnerships and longstanding collaborations. We wish to thank the following:

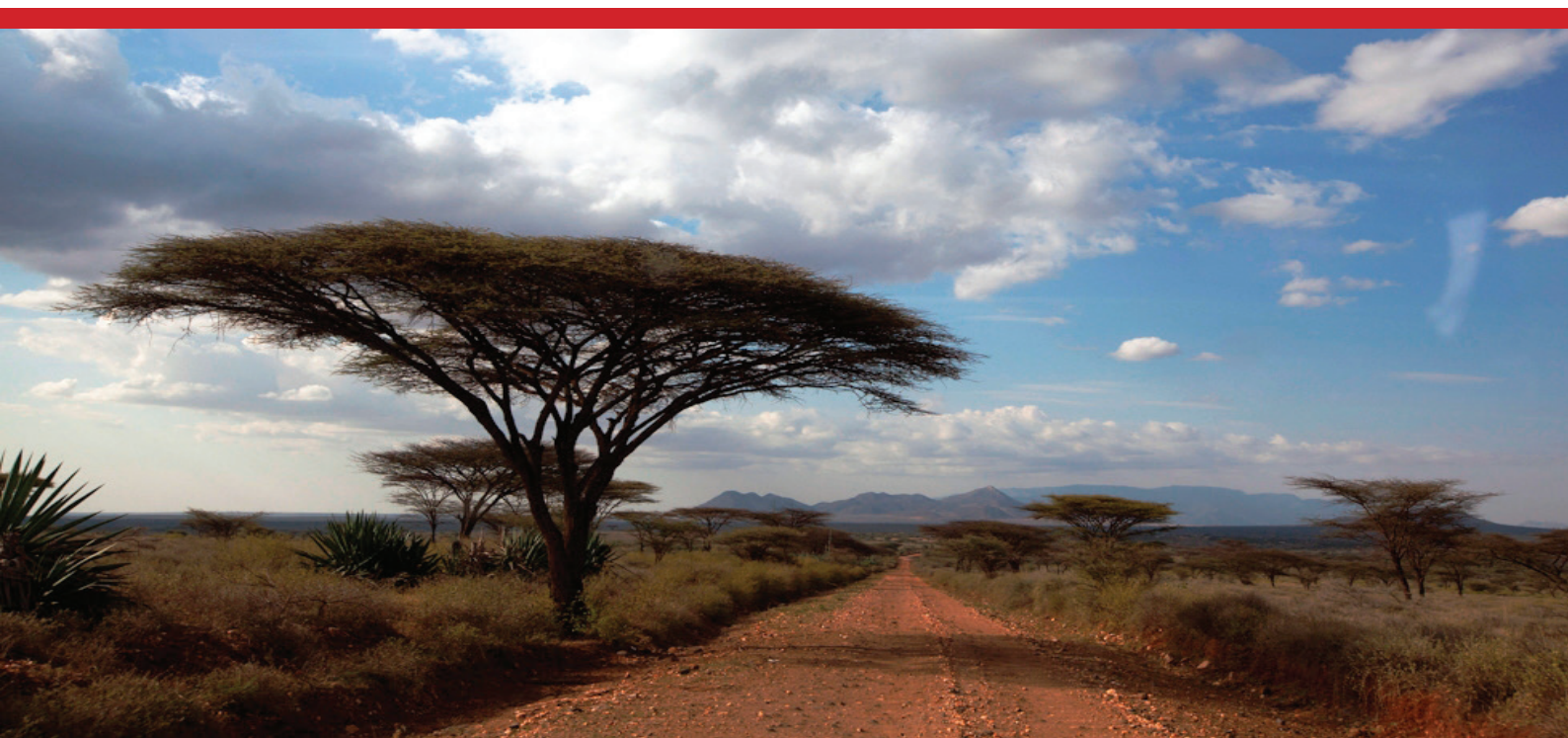
- AMREF Health Africa
- Samburu County Government
- Stakeholders Health Forum, Samburu County
- Catholic Diocese of Maralal (CARITAS)
- World Vision
- Child Fund
- International Medical Corp
- CDF, Samburu East
- Depts of Health, Education, Children, Culture, Gender and Social Services

SAIDIA also collaborates with several county NGOs and community-based organizations.

About SAIDIA

SAIDIA is a small but effective non-governmental organization (# OP218/051/9345/81) which has been running health, education and development programs in Samburu County, northern Kenya since 1986. Its original mandate was to fill a gap in the provision of preventive and curative health services. Thanks to the activities of County Government in providing healthcare, we are now able to focus on community empowerment. SAIDIA believes that the most effective way of doing this is by encouraging systemic change in the education system and attitudes towards the importance of education for the adults of today and tomorrow. For instance, a Comic Relief grant enabled us to do preliminary field research for baseline data that will help us understand why many girls in northern Kenya are failing to complete their primary education. SAIDIA's programs stimulate civil society participation in community and county governance by creating constitutional and gender rights awareness and providing the skills for policy- and decision-making. SAIDIA also upgrades school infrastructure and provides support for hundreds of orphans and other vulnerable children.

In 2014 we initiated the handover of the two health clinics, which we had been running for nearly 30 years, to the County Government. We intend to finalize the transition with the signing of a Memorandum of Understanding and an official handover ceremony in the last quarter of 2017. In the interim the Samburu County Health Department has been staffing the clinics and providing basic medicine packages. In late 2014, unable to secure the required funding, we also arrived at the difficult decision to discontinue our mobile health clinics to 22 outlying communities.



Maintaining Low Overheads

SAIDIA has a tradition of keeping overheads to a minimum so that all but a small percent of funds raised go directly to community projects or to the institution we are supporting or strengthening. Nevertheless, working in the remoter parts of northern Kenya means travelling thousands of miles each year. The rutted dirt roads are heavy on vehicle wear and tear. Our staff spend much of their work week on the road, often sleeping rough. SAIDIA includes a small administration fee for managing projects. School fees include 5% to cover project supervision, bank fees and communication costs. Development/construction projects take more time to manage and require detailed financial accountability and reporting to prevent wastage and ensure quality control. Our 10% management fee covers vehicle maintenance.

Our grants management system uses a direct costing system so that all grantors can see exactly where all monies are spent. Most development aid donors now request separate bank accounts for all projects. SAIDIA is fully capable of managing and reporting to these independent entities. All our financial policies are laid out in our organization's handbook and are available on request from Jane Kiama at saidia@africaonline.co.ke

Overview



SAIDIA's mission statement and scope of operations have evolved over the years. A very different range of issues have emerged since SAIDIA's inception 30 years ago when there was virtually no infrastructure in our operational areas and the provision of services was almost non-existent. Today the environment is better, allowing us to devote our attention to sustainable lifestyles grounded in education and good governance. We remain committed to the communities we have worked with in seeing that they achieve this.

SAIDIA has seen many changes recently. We have begun the long-planned handover of our static health clinics to the County Government. The facilities at Ngilai and Lesirikan, founded by SAIDIA at the birth of the organization in 1986, are now staffed and equipped with medical supplies by the Samburu Department of Health. This, alongside the discontinuation of our mobile clinics due to a lack of funding, has marked a major change in operations. SAIDIA's first work was in healthcare as requested by the communities. Demand has now changed to improving the educational opportunities and capacity of the population we serve. This has coincided with a change in the funding climate for health-focused NGOs.

These events reaffirm our decision to change the direction of our long-term vision and goals. SAIDIA's future lies in education and community development while continuing to support some health education activities. This has been possible thanks to the Samburu County Government, which has assumed responsibility for the provision of basic healthcare services.

Since 2015, we have been running part of the Samburu County Orphans and Vulnerable Children (OVC) Support Program, funded by USAID and PEPFAR through the County Government. SAIDIA oversees the hundreds of caregiver households in Maralal and Wamba towns who, in turn, care for more than 1,000 children.

The other strand of SAIDIA's operations is working with communities to develop their full understanding and participation as active members of the political and civil society in Kenya. With the promulgation of Kenya's new constitution in 2010 and the launch of devolution to the counties in 2013, Kenya has the raw material for a highly developed and participatory democracy. The commitment to civil rights, legal frameworks and gender equality has been established. But the reality on the ground is that absorbing constitutional intent into a value system is slow. This holds especially true in the counties of northern Kenya.

Civil society institutions are under-developed. The supporting infrastructure and transport network is poor. And women and girls are often marginalized from local and political decisions. Even completing primary and secondary education is a monumental achievement for girls. To counter this social deficit, SAIDIA has run civic education for women and men to acquaint them with their constitutional rights and the legal framework that supports women's decision-making and political participation. One of the barriers blocking pastoralist women's effective participation in legislative processes is low literacy rates. To that end, SAIDIA also supports Samburu girls to stay in school through secondary school and through tertiary education where possible. SAIDIA also familiarizes communities with grassroots democratic processes.

This work takes us beyond Samburu County for the first time in our history. In 2014, we ran a series of rights-based workshops in Laikipia, Isiolo, Marsabit and Samburu Counties to empower women to run for elective office, particularly in County Government. They learned about their constitutional and universal rights with an emphasis not only on active civic participation but also the prevention and response to domestic violence. The results were astounding, demonstrating how quick women are to learn new skills and processes once given the chance. Women stood for election in local committees and won. School attendance for girls rose and domestic violence was less prevalent. About 90% of participants said they had learned new concepts and facts. All requested further training on budget tracking (County Development Funds and the annual county budget), on land issues, more on women's rights, on civil society participation in political processes and how to become part of the county legislative process.

SAIDIA introduces girls to the concept of women's rights. Our 2016 research project examining the endemic issues facing girls in and out of school used in-depth interviews with main community stakeholders including girls and boys in four large primary schools in Samburu East. Girls face a range of social, economic and cultural issues, forcing most out of school before they complete primary education. Based on our findings, we are seeking funding for an innovative and intensive program to support specific schools and working with their surrounding communities to change attitudes, improve results, and seed long-term change in the targeted communities as girls progress through education.



Healthcare and Social Support

SAIDIA was founded to deliver health services in response to the needs of people living in and around Lesirikan and Ngilai. As recently as 2014 we were still offering curative and preventive healthcare to more than 50,000 people across hundreds of square miles, making SAIDIA the largest health-related NGO in Samburu County. The organization has now retired from direct healthcare delivery as part of our long-term strategy, a decision that coincided with shrinking funding opportunities for health. The process of handing over the clinics in Ngilai and Lesirikan to the County Government was begun in 2014. Both clinics were built by SAIDIA and the communities in the 1980s. The handover has been underway for some time. It is a marker of the changes wrought by devolution. Funding for many local activities is released directly to the counties, which in turn allows for the management of healthcare services.

For nearly three decades our mobile clinics traveled across remote parts of north and east Samburu County offering the only access to healthcare, immunization, counselling and support to many communities. But these operations have been subject to the same funding realities as the static clinics. In 2014 our mobile clinics were conducted intermittently and finally closed in November. During SAIDIA's final year of healthcare operations in 2014 it treated more than 7,000 patients, ran antenatal care programs for 1,300 mothers, immunized more than 3,000 children, provided contraceptives, delivered babies and ran workshops on safe birthing.



The OVC program



Since 2015, SAIDIA's principal health and social-care program has come under the county's Orphan and Vulnerable Children (OVC) care system. Far too many children in the County have been orphaned or abandoned. Without support they would be in a deplorable situation.

The county runs a program, funded in part by PEPFAR through USAID, which places OVCs in caregiver households, and then funds these caregivers to provide for the children until they are old enough to look after themselves. The program is a 5-year project. SAIDIA was asked to join mid-term in early 2015.

We have improved efficiency, established a better monitoring framework, and continue with healthcare visits, health insurance support and counseling for the children. To make sure that caregivers have the resources to feed the children, we have provided about 250 households with chickens and seeds for vegetable farms. The money from these small-scale projects finances the children's daily needs. SAIDIA is responsible for more than 1,000 children in some 380 households.

Other healthcare activities

Until September 2015, SAIDIA ran a Maternal and Newborn Child Health program. We ran workshops and delivered community guidance and peer-education to women, men, girls and warriors on sexual, maternal, and general health. We established community health clinics. More babies were delivered at SAIDIA clinics instead of at home. An understanding of general healthcare and of how to prevent STIs and other diseases increased.

At the request of Turkana elders, we ran a voluntary circumcision program in the north of the county in 2014/2015. As information on the health benefits of male circumcision spreads in Turkana communities, demand for the procedure increases. SAIDIA supported the circumcision of 234 boys across three days in 2014, and provided follow-up care and education.

Civic and Childhood Education

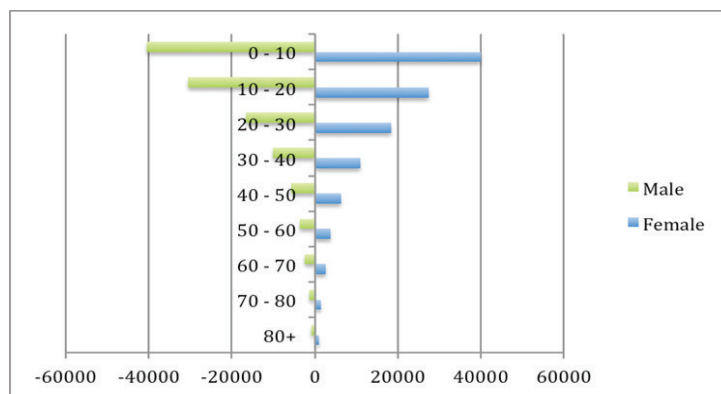


As SAIDIA steps back from its commitments to healthcare, so we are freed up to explore our priorities in a new field. This reflects new strategies. We are working with communities, schools, and children, cooperating on the issues that are holding back civil society and community progress across the north of Kenya.

We are looking to work more on causes not symptoms. As the county and its neighbours develop, County Governments will increasingly take over services. But quality remains an ongoing issue in this resource-strapped environment. There are deep-rooted issues, in particular waste and corruption that stifle progress. For this to change, people need to have the desire, the resources and the information to hold government to account at every level. And, as pressures on the traditional lifestyle increase, everyone should be able to pursue some form of education, so that she or he can stake a claim in Kenya's changing environment.

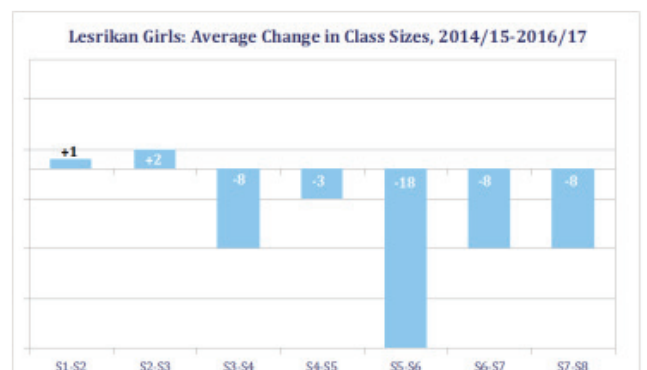
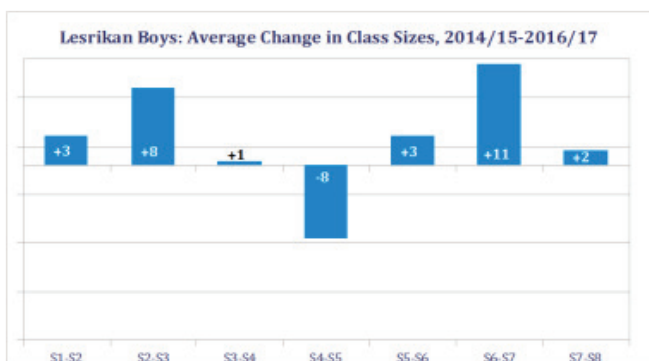
SAIDIA is still exploring this area of operation, testing solutions to support communities.

Population pyramid 2010, Samburu County



Girls' education

The problems facing Samburu girls are deep-rooted and endemic – socially, economically, and culturally. In late 2016, SAIDIA conducted a research project in 4 schools in the Wamba region of Samburu East, interviewing teachers, pupils, and parents in depth. It confirmed a picture familiar to anyone working in childhood education in the region. Samburu girls drop out in worryingly high numbers, starting from the age of 10 – before they are even halfway through their primary school education.



These graphs, using data from Samburu North, illustrate the problem. While class sizes fluctuate for boys, girls see an almost constant downward trend as girls drop out. Cultural pressures, an unfavourable perception of the value of education, parental apathy and early marriages hit girls from the age of 10 onwards. They are pulled out of school to help with chores, once a month they stay home for their periods as sanitary pads are usually not available. As their performance lags they begin to fail. Few girls complete primary school.

Without educated, literate girls who are in a position to enter employment and pursue careers, it will be much harder to change the current state of gender relations in traditional communities in northern Kenya. SAIDIA is seeking funding for a new, intensive, community-focused approach to tackle the linked problems driving girls out of school. We will be working closely with a few selected schools and communities. We will invest in school resources, support and train teachers, and constantly engage with the community to keep girls in school in a setting where they can excel scholastically.

Civic education

SAIDIA's greatest successes in adult civic education have come from working with women on similar issues. Women in traditional communities are rarely consulted or given a voice. Because custom forbids women from speaking in public forums, they are often excluded from public consultations. These cultural constraints coupled with the high dropout rate from school discourage women from running for public office or even standing for election to community and group ranch committees. Women are in charge of looking after the family, and possibly income-generation, but they are not party to the decisions that affect their lives. Against this background, SAIDIA ran workshops for women in May and June of 2014, in Laikipia, Isiolo, Marsabit and Samburu Counties.

The workshops discussed gender rights and Kenya's constitution and legal framework as vehicles for safeguarding those rights. There were sessions on gender equality, cultural expectations and why it is important to be involved in county politics. There were exercises on how to conduct a campaign to run for public office, public speaking, personal presentation, and dealing with the media. On the third day the women presented what they had learned to invited male participants.

The results were astonishing. Women who had attended a workshop stood for and won seats on community school and infrastructure committees. They were invited by elders to speak at public meetings for the first time in community history. And they changed their voting patterns by voting for candidates based on merit and not the consensus in the community.



This is what we need to develop – community conversation. It makes people look at things in a new way. I can't believe the women have learned so much in such a short time. I thought they must have learned it before somewhere else.
Minister for Education, Marsabit County



Outcomes measured in the 6 months after the workshops

- Incidents of domestic violence fell.
- Girls' school enrolment rose.
- Women challenged local Maendeleo ya Wanawake (the national women's organisation) election results in court.
- In Isiolo women protested they had not been included in the budget allocation consultations with the result that the budget did not go to reading so that women could be included in the process.
- Women formed groups to support nominated women Members of County Assemblies.
- Group ranches amended their constitution to provide for issues affecting women.
- Women stood up and spoke at public meetings.
- No girls dropped out of school during this period.

SAIDIA intends to provide similar workshops for women and men across northern Kenya as informed and responsible civic participation and political awareness is one of our principal objectives. We are also planning a series of social budgeting and civil accountability projects for the critical post-election period (after August 2017) so that citizens can work closely with newly elected officers to achieve the development goals that they want.

Security

During the reporting period climate change exacerbated historical competition for pasture, water and animals. Stock theft and highway banditry continued to put SAIDIA staff at risk when travelling in the field. Thankfully, no one came under attack, as they have on occasions in the past, but security remains a problem. We wish to thank the SAIDIA staff for their courage and determination in performing their duties.

How Your Generous Donation to SAIDIA Is Used

Average secondary school fees (\$200 per term)	\$600/year
School water catchment system – 10,000 ltr tanks, gutters, transport	\$1500/school
Schools library support (books for primary schools)	\$200/school
Chicken breeding program - 10 chicks/household	\$45/household
Mobile clinic outreach to 8 communities on 20-day circuit (family planning, nutrition education, HIV and TB outreach, vaccination coverage against childhood diseases)	\$2000/mobile
School supplies (uniform, shoes, sports kit, basic stationery)	\$120/ child
Water tank 10,000 litres and installation for boarding school dormitory	\$150
School desk	\$20

To specify how your contribution should be spent, email Jane Kiama (Acting Director) at saidia@africaonline.co.ke.

Board of Directors 2015-2016

Name	Role	Resident/Citizen
Sammy Lenanyokie	<i>Chair</i>	Kenya
Mary Anne Fitzgerald	<i>Secretary (acting)</i>	Kenya/UK
Samuel Lekula	<i>Treasurer</i>	Kenya
Gregory Lesikel	<i>Health advisor</i>	Kenya
Kate Macintyre	<i>Development adviser</i>	Kenya/UK
Mary Ann Ropian Lechoe	<i>Legal adviser</i>	Kenya
Fozia Mohamed	<i>Education adviser</i>	Kenya
Francesca Lentakunye	<i>Community rep</i>	Kenya
Mary Lengewa	<i>Community rep</i>	Kenya
Joanna Pitman	<i>SAIDIA UK Chair</i>	UK
Ivo Philipps	<i>SAIDIA UK Treasurer</i>	Singapore/UK
Jane Kiama	<i>Director (acting)</i>	Kenya
Julius Gitonga	<i>Senior Program officer (non-voting observer)</i>	Kenya
Mohamed Lochgan	<i>Patron</i>	Kenya
Members of Parliament Samburu North & East	<i>Ex-officio members (non-voting observer)</i>	Kenya



Standing left to right: Kate Macintyre, Mary Anne Fitzgerald, Mary Ann Lechoe, Julius Gitonga
Seated left to right: Sammy Lenanyokie, Samuel Lekula

Financial Summary 2013 – 2015

A: Income and Expenditure Kshs.	2015	2014	2013
Grant income	8,213,431	11,627,588	7,110,818
Other income	2,255,519	833,198	2,037,815
Programme expenditure	9,619,491	8,786,302	(5,187,315)
Administrative and other operating expense	2,941,230	3,774,419	(4,117,844)
Surplus (deficit) before tax	(3,153,939)	(99,935)	(156,526)
Surplus (deficit) for the year			
Accumulated fund at start of the year	9,161,049	9,260,984	9,417,510
Accumulated fund at end of the year	6,007,110	9,161,049	9,260,984
B: Statement of Financial Position Kshs.	31-Dec-15	31-Dec-14	31-Dec-13
Fund Balance			
Accumulated fund balance	6,007,110	9,161,049	9,260,984
Represented by Non-current assets			
Current assets	293,947	3,320,416	2,666,543
Current liabilities	138,498	256,661	198,820
Net current assets	155,449	3,063,755	2,467,723
Accumulated fund balance			
Fund Balance	6,007,110	9,161,049	9,260,984
C: Grants Received and Contractual Commitments Kshs			
Donor	2015	2014	2013
APHIA PLUS -IMARISHA	3,406,931.00	2,399,995.00	3,500,000.00
AMREF/EU	4,806,500.00	5,767,243.00	3,186,608.00
OSIEA	0	3,460,350.00	42,421.00

Contact Information

SAIDIA Kenya
Reg. NGO (OP.218/051/9345/81)
Contact: Ms Jane Kiama, Acting
Director
P.O. BOX 741-10400, Nanyuki, Kenya

Bank details:
Samburu Aid in Africa (SAIDIA)
Standard Chartered Bank
P.O Box 150, Nanyuki, Kenya
Account : 0102058974700
Sort code: 02-010
SWIFT: SCBLKENXXX

SAIDIA UK
Registered charity (800589)
Contact: Ms Joanna Pitman
86 Cambridge Gardens
London W10 6HS, UK

Bank details:
Samburu Aid in Africa (SAIDIA)
Barclays Bank, 75 King Street
Hammersmith, London W6 9HY
Account: 10808547
Sort code: 20-35-90
SWIFTBIC: BARCGB22
IBAN: GB41BARC20359010808547

SAIDIA USA
Reg. 501 c 3 non-profit (EIN#
73:1707265)
Contact: Libby Horter
4910 Danneel St.
New Orleans, LA 70115, USA

Bank details:
SAIDIA USA Limited
Capital One Bank, St Charles Ave
New Orleans, LA 70115
Account: 2080622468
Routing code: 065000090

